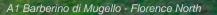


2024 FY RESULTS

13 March 2025





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Highlights

ر ا	Image: Second in traffic volumes Image	 In the year of the 100th anniversary of the opening of the Milano - Laghi (A8) and 60 years since the opening of the Milan - Naples (A1) record volume of traffic, with over 51bn kilometres travelled in 2024 (up 1.9% on 2023), confirming the strategic importance of road transport for Italy Acceleration of works for the upgrade and modernisation of the network, totaling €2.6bn
		 Conservative financial policy committed to maintain Investment Grade and focus to

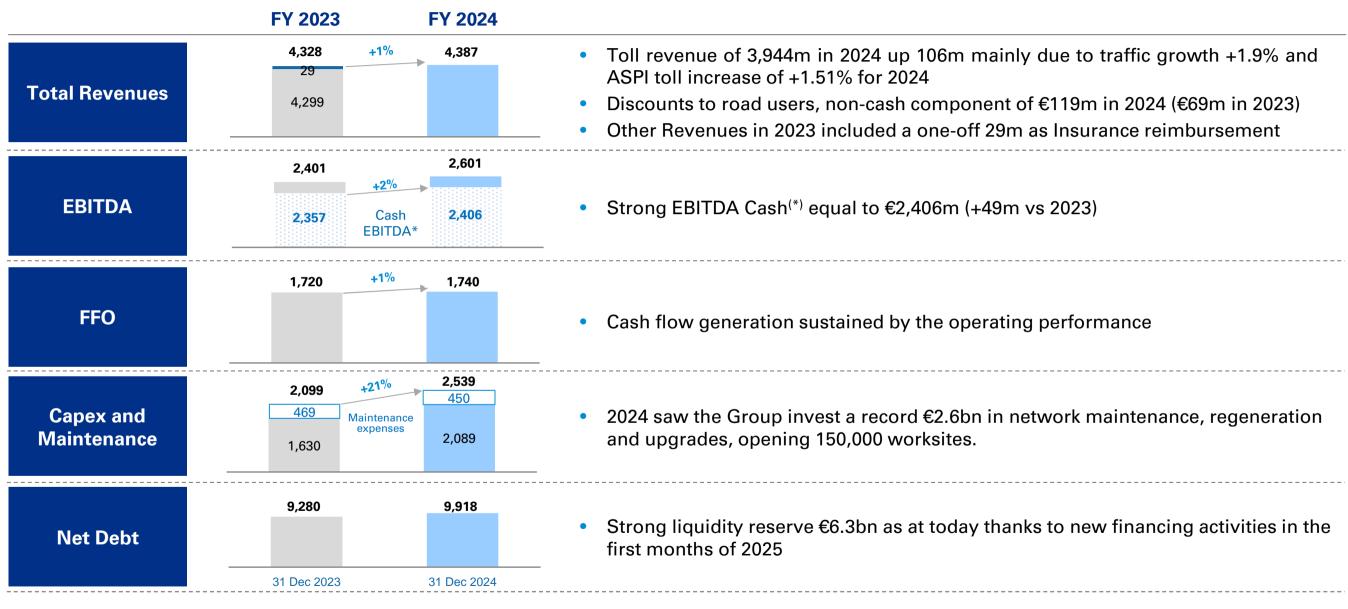
		CAPITAL TURE AND	deliver on capex/maintenance plans
	6 /	INCREASED LIQUIDITY RESERVE	Sustainable dividend distribution
			 Improved liquidity reserve to support the investment plan c.6.3bn (after the new financing in the first months of 2025)





2024 Results Highlights

(Consolidated figures, € m)



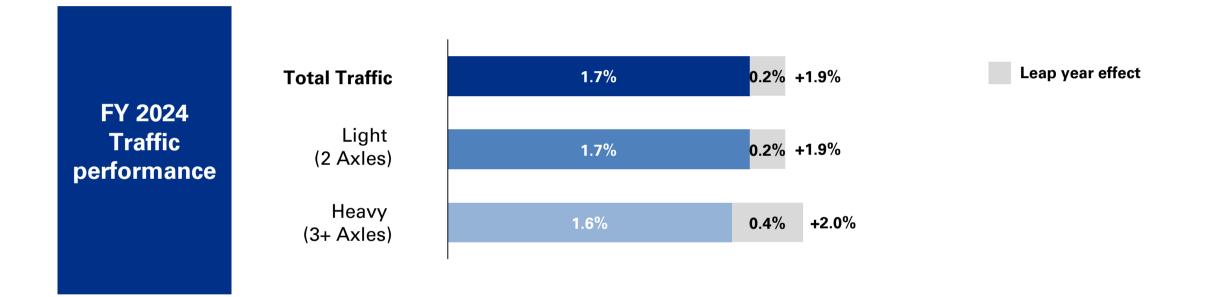
^(*) Calculated by stripping out the Operating change in provisions, uses of provisions and other non-cash items.



2024 Traffic Performance

(Group figures, Km travelled)

 Record volume of traffic on the network, with over 51bn kilometres travelled in 2024, confirming the strategic importance of road transport for Italy, +1.9% vs 2023



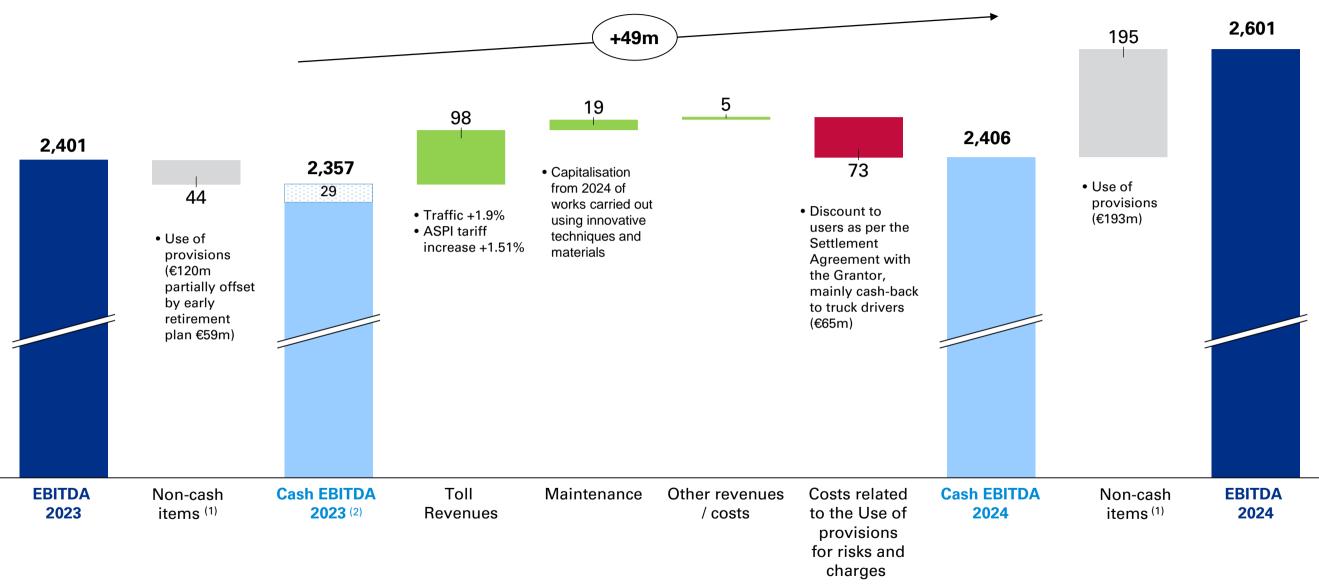
Jan-Feb 2025 traffic performance⁽¹⁾ -0.6%, excluding leap year effect +1.2%

(1) Km travelled on Autostrade per l'Italia network



EBITDA Growth

(Consolidated figures, €m)



(1) Non-cash items: Mainly Change in provisions and Use of provisions for risks and charges accounted for in relation to the 2021 Settlement Agreement (eg. Discount to users, unremunerated capex)
 (2) Includes insurance proceeds of €29m (All Risks Coverage Insurance for the period in which the Genoa bridge event took place)

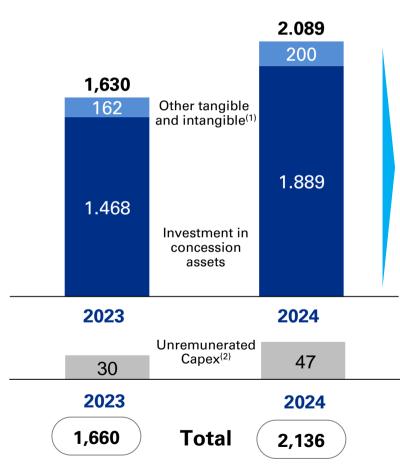


Focus on Capex and Maintenance

(Consolidated figures, €m)

 Works continue on the maintenance and investment plan for the modernisation and upgrade of the busiest sections with expenditure totalling c. €2.6bn in 2024

Capex



Modernization:

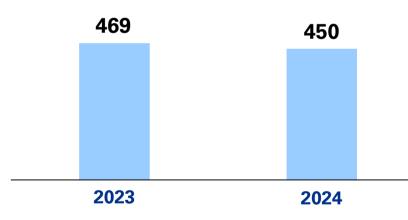
Works on bridges, viaducts and tunnels, safety barriers and noise barriers

Network upgrade:

- Opening to traffic of the entire 9.5 km of the new fourth dynamic lane on the A4 in the Milan area
- Continued work on the Florence South–Incisa section of the A1, on the upgrade of the original A1 between Florence North and Barberino and on the new southern ring road for Modena
- Start-up of preparations for the widening of the A1 between Milan South and Lodi, of the A14 between Bologna and the Ravenna link road, of the A13 from Bologna to Ferrara and the A11 from Florence to Pistoia
- Continuation of work and preparations in readiness to begin construction of other major works, such as the Bologna and Genoa by-passes and the tunnel under the Port of Genoa.

Maintenance Expenses(*)

• Reduction in maintenance costs due to capitalization since 2024, of interventions carried out by introducing innovative techniques and materials.



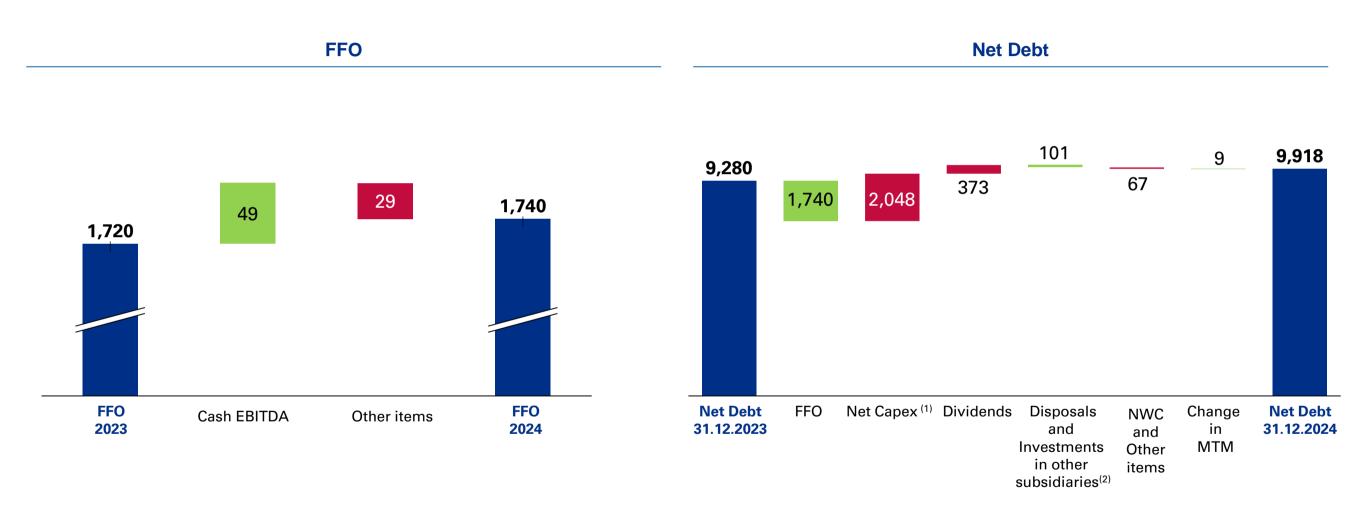
(*) Including expenses related to the new Genoa Bridge (use of provisions) €4m in 2024.

(1) Including ASPI extraordinary maintenance plan, reported as capex as it is remunerated via the construction tariff(2) Use of provision (impacting directly FFO)



FFO & Net Debt

(Consolidated figures, €m)



(1) Capex net of €41m of grants

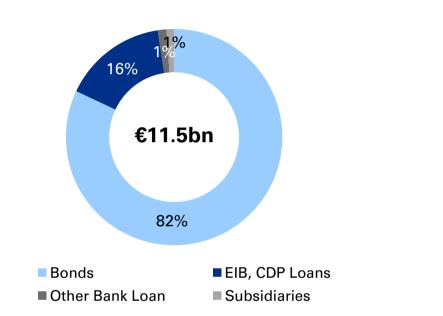
(2) Disposal of non-controlling stake in Tangenziali Esterne di Milano and in Tangenziale Esterna (Oct. 2024) and acquisition of a controlling stake in Amplia Engineering & Equipment (Dec. 2024) to strengthen the engineering capabilities to deliver ASPI capex plan.



Group Debt Structure

(Figures as of 31.12.2024)

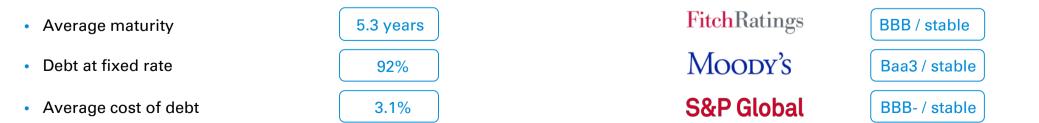
Well spread-out debt maturity profile, no significant maturity peak



Main debt features

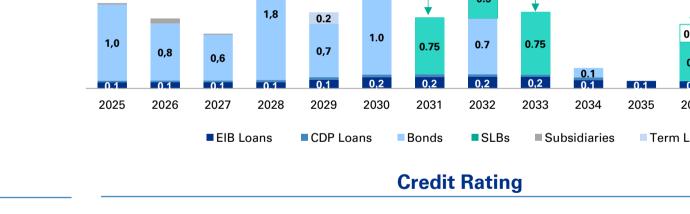
Diversified sources of funding

Tap Issue in Jan 2025 on the SLBs issued in Feb 2024 Inaugural SLB SLB June 2023 Jan 2023 (€ bn) 0.25 0.5 1,8 0.2 0.25 1.0 1,0 0.75 0.7 0.75 0,7 0,8 0,6 0.5 0.2 0.1 0.2 0,2 0.2 0.2 0 1 0.1 2025 2026 2027 2029 2030 2031 2032 2033 2034 2035 2036 2037 2028 2038 Term Loans



autostrade

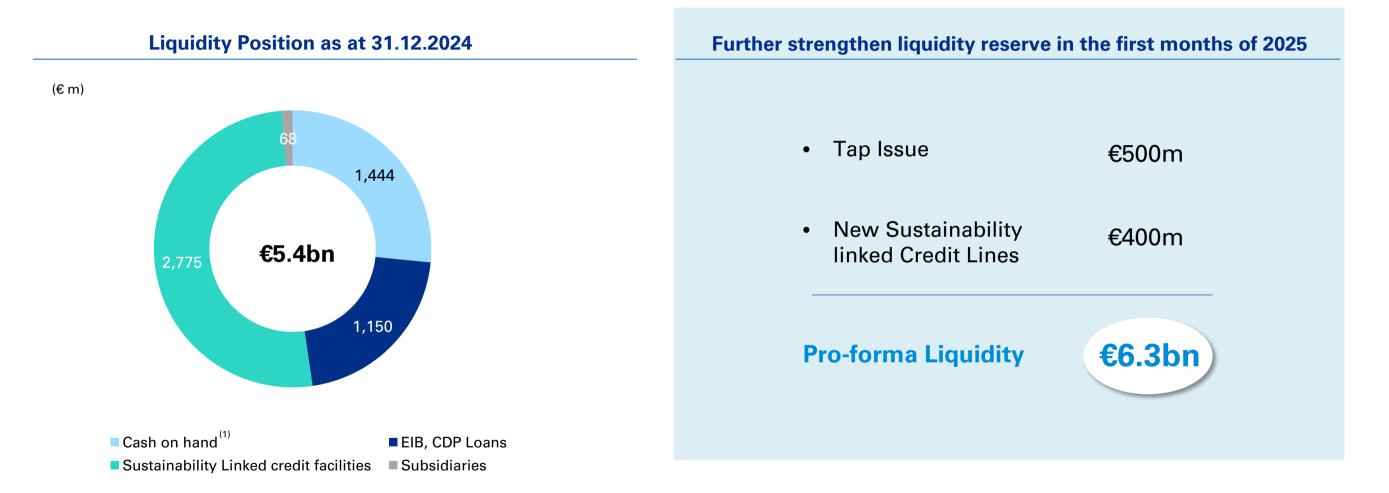
per l'Italia



(pro-forma including Jan 2025 Tap Issue)

Liquidity Reserve

• Conservative policy in order to secure funding in advance to support the investment plan

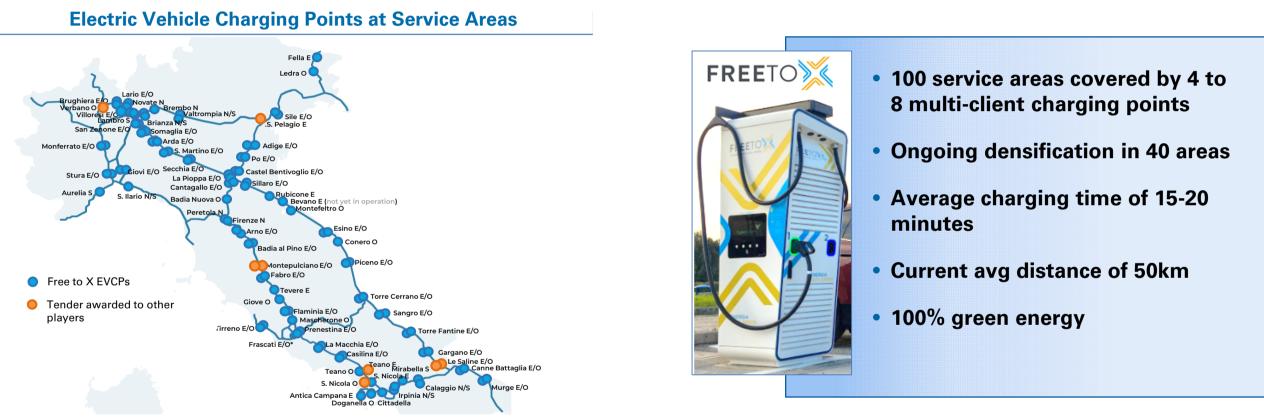


(1) Cash on hand includes Telepass financial credit (€443m)



Sustainable Mobility | Electrification of the Network

 100 service areas covered by ultra-fast charging stations for electric vehicles installed by Free to X, a concrete response to the challenge of the sustainability revolution



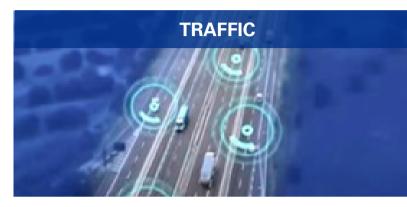
- Launch of tenders for the electrification of the other service areas along the network, on the basis of the scheme agreed with the Ministry of Infrastructures and the Transport Authority (ART)
- Tenders awarded for electric charging service in 8 Service areas and launch of new tenders for additional 60 areas in 2024
- Agreement with the Renault Group (through its Mobilize brand) reached in Jan. 2025 with the aim of further developing Free To X and accelerating growth at its e-mobility business



2024 FY Results

Innovation and Digital Transformation

 Key initiatives for the transformation of the network into a more sustainable and smart infrastructure through the most advanced technologies⁽¹⁾



Safety

- 4,000+ cameras and drones to provide real-time updates on network status
- Intelligent Transportation Systems to support predictive management of traffic assistance and recovery activities

Speed-up traffic

- Extension of the Dynamic lane on the A4, equipped with automatic Incident Detection, allowing the dynamic use of the hard shoulder
- AI to quickly analyse large data and manage efficiently information to support several activities/processes

Improve urban traffic flow

• **Smart City project** launched in the city of Genoa to improve traffic flow, reduce congestion and install a system to control access to restricted traffic zones



Digital twin

Digital twin on 100% of bridges, viaducts and tunnels

Predictive maintenance

- Machine learning to analyse defects on pictures taken during inspections, also by special equipped vehicles and drones
- Structural health monitored by sensors
- **Data fusion/integration** to evaluate conditions and predict evolution

Speed-up works/safety

- System designed to minimise traffic disruption caused by roadworks and improving safety for workers and road users
- Platform for the management of construction sites and the way they **impact on the infrastructure**

SMART ROAD AND SOLUTIONS



Autonomous vehicle

• Test of a system to support **autonomous driving** on the network based on communication between vehicle and infrastructure

Smart road

 Installation of sensors contributing to user safety, efficiency and sustainable mobility

Logistics

 Dedicated App (Muovy) to inform truck drivers with semi real time road traffic information to make their trip more efficient and predictable



(1) Artificial Intelligence, Digital technology and Blockchain to improve data security, obtain stable, unmodifiable and freely accessible information

2025 Outlook

Autostrade per l'Italia will continue to harness technology, innovation and sustainability as we transform the motorway network into safer, state-of-the-art infrastructure.

2025 will see the Group proceed with capital and maintenance expenditure totalling approximately €2.5bn. This will involve upgrading major motorway hubs and the most congested sections of the network, and modernising existing infrastructure with the aim of extending its useful life and making it safer and more resilient.

To meet the Country's need for mobility, ongoing dialogue with the Grantor will be of major importance in view of the approval process for Autostrade per l'Italia's Economic Financial Plan for the five-year regulatory period 2025-2029. This will require appropriate forms of funding for the concession that enable us to meet our concession obligations whilst maintaining the necessary financial strength.

In view of ongoing talks with the Ministry of Infrastructure and Transport and completion of the procedure initiated by the transport regulator (ART) with determination 62/2024, it is feasible that the Grantor will approve Autostrade per l'Italia's Financial Plan in the second half of the current year. This will be followed by completion of the necessary formalities. The budget for 2025 has been prepared on this basis.

In spite of the uncertain macroeconomic scenario for 2025, we expect traffic using Autostrade per l'Italia's network to register moderate growth of around 0.5%⁽¹⁾.

We must pursue our business objectives whilst maintaining a financial structure rated investment grade by the leading rating agencies.

In any event, all the necessary steps must be taken to guarantee the above financial structure, even if approval of the Financial Plan were to take longer than expected.

(1) It should be noted that 2024 was a leap year



autostrade per l'Italia

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